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CCG

26 January 1972

MEMORANDUM FOR: Chairman, CIRIS Study Group

SUBJECT: DCI Comptroller Requirements
for "Ideal" CIRIS

1. The attached paper represents our initial thoughts on an "ideal" CIRIS that would support the Comptroller.

2. We have assumed in this paper that the Comptroller will have to perform at least the following two primary tasks: (a) put together a consolidated intelligence program for the President, and (b) prepare a presentation on community activities and resources for the DCI to give to Congress. These tasks will undoubtedly evolve over the next few months and we will be clearer at that time how the jobs will get done and how we will relate to the community. Our more specific requirements for CIRIS support will also evolve during this period. In the meantime, the attached represents our best thoughts for an "ideal" CIRIS.



Member
CIRIS Study Group

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Attachment:
As Stated

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DCI/Comptroller CIRIS Requirements

A. System Requirement. The primary requirement of the DCI/Comptroller is for a data system that will permit cross-organization compilation and review of resource data (manpower and funds). The requirement is for data displays of the following types (in descending order of priority):

1. By organization (department, agency, service, reporting entity).
2. By function (mission, function, sensor).
3. By activity (operations, R&D, and Support).
4. By appropriation.
5. By geographic target.

B. Updating/Data Availability. To be of most value to the Comptroller, the data base would be updated twice during each fiscal year:

1. August Update:

a. For the budget year (FY 1974): the results of CDIP review.

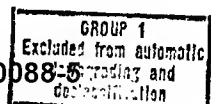
b. For the current year (FY 1973): the President's budget before Congress.

c. For the past year (FY 1972): actual obligations.

2. January Update:

a. For the budget year (FY 1974): Congressional Budget.

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b. For the current year (FY 1973):
Congressional action.

c. For the past year (FY 1972): actual
obligations.

C. Quick Turnaround. Because of the tight programming/
budgeting schedule, it must be possible for contributors to put
their data into the system simply and quickly; and the system
must be capable of expediting the processing of the data so that
program teams may use the data in the Fall review and as a
primary data source for preparing the DCI pitch to Congress in
February. It is realized that the achievement of this objective
may require some compromises in the amount of data requested
(e.g., fewer reporting entities) and the level of detail at which
the system operates. Nevertheless, timeliness and responsiveness
become critical system specifications if the system is to support
the Comptroller function, whereas they may be less critical if
the primary objective of the system is to serve only as an
analytical tool.

D. Data Requirements. Listed below are the various
elements of resource data required to be in the system -- for
both funds and manpower. (Manpower should be maintained
according to military, civilian-staff, civilian-contract, local
hires.)

1. Service/Department/Agency.
2. Organization ident.
3. Program Package (CCP, GDIP, NRP, etc.)
4. Program Element.
5. Functional breakdown.

Category (Mission: Positive Intel, Counterintel, etc.)
Subcategory (Function: Collection, Processing, etc.)
Element (Sensor/Technique: SIGINT, HUMINT, etc.)

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(We agree with [] that the Production Function needs further breakdowns, e.g., Political, Economic, etc.)

6. Activity.

Operations
R&D
Support

7. Appropriation.

8. Geographic Target.

(While this and priority are desirable to have, especially in the development of the DCI's presentations to Congress, they are not critical to the Comptroller review.)

9. Priority (DCID 1/2).

E. Level of Reporting Required. As presently defined, there appear to be on the order of 575-600 reporting entities in CIRIS. In the GDIP, for example, some organizations, such as DASA, appear in CIRIS as only one reporting entity; others such as the Air Force are broken down into as many as 84 reporting entities. CIA has 37 reporting entities. This appears to be excessive detail for supporting a DCI program review requirement. It would appear that the CIA program could be presented in sufficient detail with no more than about six reporting entities. I suspect the same magnitude of reduction in reporting entities would be possible with most other agencies and services. Reduction in the number of reporting entities would have the added advantage of speeding up input preparation, would lessen the burden of the input functions on the contributors, and would no doubt expedite machine processing here.

F. Data Structure. Finally, we stress the importance of the data being organized according to the financial account structure used by the various departments and agencies. That is, data organization and input should bear a close relationship to the way

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component managers program, budget, and account for their own management purposes. This will get us better and more timely data and help toward another of our objectives -- the building of cross-checks between the programming and budgeting of resources and the actual use of the resources.

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